

An open letter to our Friends and Neighbors:

At Tenaska, we believe our company is more than just a builder of power plants—**we are innovators and conscientious neighbors.** We're proud of our record of developing 9,000 megawatts of reliable, technologically-advanced generating capacity, including four plants right here in Texas. Today, we operate 10 plants in six states and one foreign country and oversee the operations of nine plants in seven states, which are owned by the private equity funds we manage. **Forbes magazine recently ranked Tenaska 24th among the largest privately held U.S. companies, based on 2007 revenue.**

In all of our projects, we demonstrate our environmental stewardship. In 2008, the Natural Resources Defense Council listed Tenaska as having **the BEST record among U.S. companies that generate power from fossil fuels for controlling emissions of carbon dioxide.** It also listed Tenaska as one of the TOP performing companies for controlling emissions of nitrogen oxide and sulfur dioxide.

Water is one of our most valuable natural resources. Given our strong business presence in Texas, our entire company—and certainly the hundreds of Tenaska families living in the state—share the concerns of all Texans about future water availability. Example: When it was developed, a Tenaska project near Cleburne was one of the largest water reuse projects in Texas.

Tenaska recognizes the critical need for cost-efficient, reliable and environmentally responsible power. **We work to meet these challenges by seeking to develop the most technologically advanced, very low emission power plants in the U.S. today—including the Trailblazer Energy Center.**

We congratulate this area's owners and operators of the wind farms. They are proving that renewable energy is important and achievable, and we are encouraged that Texas is looking at the benefits of solar power. **Tenaska employee-owners are invested in both wind and solar power ventures across the U.S.** Yet, we must realize coal is used to generate about 50 percent of the electricity used in our country today, and our nation's coal resources are abundant. As a nation, we cannot meet our power needs in the foreseeable future and achieve energy independence by developing renewable energy sources alone. **It's Tenaska's goal as an industry leader to apply proven, state-of-the-art technology to commercial coal-fueled power plants,** demonstrating how today's power plants can minimize emissions, including carbon dioxide.

Thank you for your interest and support. We are working hard to earn your trust!

Sincerely,



David Fiorelli
President and CEO
Tenaska Business Development Group

COMMUNITY VOICES

Tenaska seeks long-term, mutually-beneficial relationships with communities where its power facilities are located—relationships built on respect, value and trust.

“Corporate belief in volunteerism is entrenched within Tenaska. Their workforce, who does so much, is to be commended for their dynamic effort and joyful results.”

—Susan H.B. Muir, director, Fluvanna Department of Social Services, Fork Union, Va.

“Tenaska has truly enriched our small community of Kiowa, OK. They have provided work for our citizens as well as generously donated to many causes and events.”

—Danny Drake, former mayor, Kiowa, Okla.

“My thanks and gratitude are extended to Tenaska for keeping its commitment to be a responsible business, and for showing leadership in maintaining and enhancing our quality of lives here.”

—Clyde Chambliss, Jr., former chairman, Autauga County Commission, Prattville, Ala.

“Tenaska has been a good neighbor, taking interest in this community and giving back to it in multiple ways.”

—The Paris News, Paris, Texas

TENASKA®

THESE FACTS PREPARED BY THE TENASKA TRAILBLAZER ENERGY CENTER PROJECT TEAM. PIONEERING THE FUTURE OF ELECTRICITY GENERATION.